Form No. MGT-7

Annual Return (other than OPCs and Small Companies)
[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

सत्यमेव जयते

Form language
(•) English ( ) Hindi

*All fields marked in * are mandatory*

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN): L46413WB2023PLC264443

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY): 01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY): 31/03/2026

(c) *Type of Annual filing: (•) Original ( ) Revised

(d) SRN of MGT-7 filed earlier for the same financial years:

iii

Particulars	**As on filing date**	**As on the financial year end date**
Name of the company	KSR FOOTWEAR LIMITED	KSR FOOTWEAR LIMITED
Registered office address	25/1, 25/2 & 25/3 Panpur Road, Mouza - Madral,P.O. Narayanpur, P.S. Jagatdal,Madral,Barrackpur - I,North 24 Parganas,West Bengal,India,743126	25/1, 25/2 & 25/3 Panpur Road, Mouza - Madral,P.O. Narayanpur, P.S. Jagatdal,Madral,Barrackpur - I,North 24 Parganas,West Bengal,India,743126
Latitude details	88.18	88.18
Longitude details	22.05	22.05

(a) *Photograph of the registered office of the Company showing external building and name prominently visible: Reg Office_Pic.pdf

(b) *Permanent Account Number (PAN) of the company: AA******7J

(c) *e-mail ID of the company: *****2023@gmail.com

(d) *Telephone number with STD code: 03*******01

(e) Website | www.ksrfootwear.com

iv *Date of Incorporation (DD/MM/YYYY) | 22/08/2023

v (a) *Class of Company (as on the financial year end date) | Public company
(Private company/Public Company/One Person Company)

(b) *Category of the Company (as on the financial year end date) | Company limited by shares
(Company limited by shares/Company limited by guarantee/Unlimited company)

(c) *Sub-category of the Company (as on the financial year end date) | Non-government company
(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)

vi *Whether company is having share capital (as on the financial year end date) ◉ Yes ○ No

vii (a) Whether shares listed on recognized Stock Exchange(s) ◉ Yes ○ No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
2	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)

viii Number of Registrar and Transfer Agent | 1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U67190MH1999PTC118368	MUFG INTIME INDIA PRIVATE LIMITED	C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West,),, NA, Mumbai, Mumbai City, Maharashtra, India, 400083	INR000004058

ix * (a) Whether Annual General Meeting (AGM) held ○ Yes ◉ No

(b) If yes, date of AGM (DD/MM/YYYY) |

(c) Due date of AGM (DD/MM/YYYY) | 26/08/2026

(d) Whether any extension for AGM granted ○ Yes ◉ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension |

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

AGM will be held on August 24, 2026

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities: 1

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	G	Wholesale and retail trade; repair of motor vehicles and motorcycles	46	Wholesale trade, except of motor vehicles and motorcycleS	100

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given: 1

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1	U70101WB1992PTC055972		KHADIM DEVELOPMENT COMPANY PRIVATE LIMITED	Holding	50.46

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	20150000	18378382	18378382	18378382
Total amount of equity	201500000.00	183783820.00	183783820.00	183783820.00

shares (in rupees)				

Number of classes: 1

Class of shares EQUITY	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of equity shares	20150000	18378382	18378382	18378382
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	201500000.00	183783820.00	183783820.00	183783820.00

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares				
Total amount of preference shares (in rupees)				

Number of classes: 0

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	10000	0	10000.00	100000	100000	
Increase during the year	0.00	18378382.00	18378382.00	183783820.00	183783820.00	
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Allotment of Shares pursuant to Scheme of Arrangement	0	18378382	18378382.00	183783820	183783820	
Decrease during the year	10000.00	0.00	10000.00	100000.00	100000.00	
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Cancellation of existing Shares pursuant to Scheme of Arrangement	10000	0	10000.00	100000	100000	
At the end of the year	0.00	18378382.00	18378382.00	183783820.00	183783820.00	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify Not applicable	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Not applicable	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company: INE1SPP01016

ii Details of stock split/consolidation during the year (for each class of shares): 0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☑ Nil

Number of transfers

Attachments:

1. Details of shares/Debentures Transfers

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes: 0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes: 0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year

Total				

(c) Fully convertible debentures

*Number of classes | 0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures				
Partly convertible debentures				
Fully convertible debentures				
Total				

v Securities (other than shares and debentures) | 0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total	0.00		0.00		0.00

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

1999467132.03

ii * Net worth of the Company

56661764

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	1829511	9.95	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00

9	Body corporate (not mentioned above)	9273239	50.46	0	0.00
10	Others	0	0.00	0	0.00
	Total	11102750.00	60.41	0.00	0.00

Total number of shareholders (promoters) | 2

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	6517797	35.46	0	0.00
	(ii) Non-resident Indian (NRI)	104722	0.57	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	2048	0.01	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00

9	Body corporate (not mentioned above)	397567	2.16	0	0.00
10	Others LLPs,CM, ES	253498	1.38	0	0.00
	Total	7275632.00	39.58	0.00	0.00

Total number of shareholders (other than promoters): 30908

Total number of shareholders (Promoters + Public/Other than promoters): 30910.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	**Category**	
1	Individual - Female	5827
2	Individual - Male	10432
3	Individual - Transgender	0
4	Other than individuals	14651
	Total	30910.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company: 1

Name of the FII	**Address**	**Date of Incorporation**	**Country of Incorporation**	**Number of shares held**	**% of shares held**
BOFA SECURITIES EUROPE SA - ODI	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	2048	0.01

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS
[Details of Promoters, Members (other than promoters), Debenture holders]

Details	**At the beginning of the year**	**At the end of the year**
Promoters	1	2
Members (other than promoters)	6	30908

Debenture holders	0	0

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	**Number of directors at the beginning of the year**		**Number of directors at the end of the year**		**Percentage of shares held by directors as at the end of year**	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	0	0	0	0	0
B Non-Promoter	0	3	1	5	0.05	0.16
i Non-Independent	0	3	1	2	0.05	0.16
ii Independent	0	0	0	3	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	0	3	1	5	0.05	0.16

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date: 8

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	**DIN/PAN**	**Designation**	**Number of equity shares held**	**Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)**
SUMAN BARMANROY	07285500	Director	30150	
RITTICK ROY BURMAN	08537366	Managing Director	9745	

RITOBAN ROY BURMAN	08020765	Director	0	
DHRITIPRIYA RAYDASGUPTA	08208813	Director	0	
BASAB RAY	01801350	Director	0	
SUMAN MURARKA	09023369	Director	0	
SUVAJIT CHOUDHURY	AEDPC6940G	CFO	0	
SHIKHA JINDAL	BAHPJ0794G	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year 6

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
DHRITIPRIYA RAYDASGUPTA	08208813	Director	16/04/2025	Appointment
BASAB RAY	01801350	Director	16/04/2025	Appointment
SUMAN MURARKA	09023369	Director	16/04/2025	Appointment
RITTICK ROY BURMAN	08537366	Director	16/04/2025	Change in designation
SUVAJIT CHOUDHURY	AEDPC6940G	CFO	10/06/2025	Appointment
SHIKHA JINDAL	BAHPJ0794G	Company Secretary	10/06/2025	Appointment

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held 2

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Extra-ordinary General Meeting	17/04/2025	7	6	85.71
Annual General Meeting	27/05/2025	7	6	85.71

B BOARD MEETINGS

*Number of meetings held: 8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	16/04/2025	6	5	83.33
2	15/05/2025	6	4	66.67
3	10/06/2025	6	5	83.33
4	26/09/2025	6	5	83.33
5	14/10/2025	6	5	83.33
6	10/12/2025	6	6	100.00
7	12/02/2026	6	5	83.33
8	27/03/2026	6	5	83.33

C COMMITTEE MEETINGS

Number of meetings held: 10

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	24/04/2025	3	3	100.00
2	Audit Committee	10/06/2025	3	3	100.00
3	Audit Committee	07/10/2025	3	3	100.00
4	Audit Committee	10/12/2025	3	3	100.00
5	Audit Committee	12/02/2026	3	3	100.00
6	Audit Committee	27/03/2026	3	3	100.00
7	Nomination and Remuneration Committee	10/06/2025	3	3	100.00

8	Nomination and Remuneration Committee	27/03/2025	3	3	100.00
9	Stakeholders Relationship Committee	27/03/2025	3	3	100.00
10	Independent Director Meeting	27/03/2025	3	3	100.00

D ATTENDANCE OF DIRECTORS

S. No	**Name of the Director**	**Board Meetings**			**Committee Meetings**			**Whether attended AGM held on**
		Number of Meetings which director was entitled to attend	**Number of Meetings attended**	**% of attendance**	**Number of Meetings which director was entitled to attend**	**Number of Meetings attended**	**% of attendance**	(Y/N/NA)
1	SUMAN BARMANROY	8	8	100.00	3	3	100.00	Not applicable
2	RITTICK ROY BURMAN	8	8	100.00	1	1	100.00	Not applicable
3	RITOBAN ROY BURMAN	8	1	12.50	0	0	0.00	Not applicable
4	DHRITIPRIYA RAYDASGUPTA	8	7	87.50	9	9	100.00	Not applicable
5	BASAB RAY	8	8	100.00	10	10	100.00	Not applicable
6	SUMAN MURARKA	8	8	100.00	7	7	100.00	Not applicable

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered: 1

S. No.	**Name**	**Designation**	**Gross salary**	**Commission**	**Stock Option/ Sweat equity**	**Others**	**Total amount**
1	Rittick Roy Burman	Managing director	0	0	0	0	0.00
	Total		0.00	0.00	0.00	0.00	0.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered: 2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Suvajit Choudhury	CFO	2089896	0	0	0	2089896.00
2	Shikha Jindal	Company Secretary	811584	0	0	0	811584.00
	Total		2901480.00	0.00	0.00	0.00	2901480.00

C *Number of other directors whose remuneration details to be entered

5

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	Suman Barman Roy	Director	0	0	0	5000	5000.00
2	Dhritipriya Raydasgupta	Director	0	0	0	80000	80000.00
3	Basab Ray	Director	0	0	0	90000	90000.00
4	Suman Murarka	Director	0	0	0	75000	75000.00
5	Ritoban Roy Burman	Director	0	0	0	5000	5000.00
	Total		0.00	0.00	0.00	255000.00	255000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

(●) Yes ( ) No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS

☑ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES ☑ Nil

Name of the company/ directors/ officers	**Name of the court/ concerned Authority**	**Date of Order (DD/MM/YYYY)**	**Name of the Act and section under which offence committed**	**Particulars of offence**	**Amount of compounding (in rupees)**

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder: 30910

XIV Attachments

(a) List of share holders, debenture holders: Details of Shareholder or Debenture holder.xlsm

(b) Optional Attachment(s), if any

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

(a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
(b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.

(c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
(d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of KSR FOOTWEAR LIMITED as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on (DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:
A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

1 its status under the Act;
2 maintenance of registers/records & making entries therein within the time prescribed therefor;
3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal , Court or other authorities within/beyond the prescribed time;
4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
5 closure of Register of Members / Security holders, as the case may be.
6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
7 contracts/arrangements with related parties as specified in section 188 of the Act;
8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name	Arpan Sengupta
Date (DD/MM/YYYY)	02/08/2026
Place	Kolkata

Whether associate or fellow:

○ Associate ● Fellow

Certificate of practice number	2*7*7

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person — 08537366

*(b) Name of the Designated Person — RITTICK ROY BURMAN

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 13 dated* (DD/MM/YYYY) 22/05/2026 to sign this form and declare that all the requirements of Companies Act, 2013 and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:
1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

*Designation — Director

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator — 0*5*7*6*

***To be digitally signed by**

(●) Company Secretary (○) Company secretary in practice

*Whether associate or fellow:

(●) Associate (○) Fellow

Membership number — 5*1*2

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)	AC5103837
eForm filing date (DD/MM/YYYY)	02/08/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

In continuation to the e-form MGT-7

1. **<u>Note to Point No. IV(i)(a) – Equity Share Capital</u>**

   The Authorised Share Capital as on March 31, 2026 was ₹ 20,15,00,000/- divided into 2,01,50,000 Equity Shares of face value of ₹ 10/- each.

   The Issued, Subscribed and Paid-up Share Capital of your Company as on March 31, 2026 was ₹ 18,37,83,820/- divided into 1,83,78,382 Equity Shares of face value of ₹ 10/- each.

2. **<u>Note to Point No. IV(i)(d) - Break up of paid - up share capital</u>**

During the year under review and in accordance with the Scheme, the following changes took place in the share capital of the Company:

a. The authorised share capital increased from ₹ 15,00,000/- divided into 1,50,000 Equity Shares of face value of ₹ 10/- each to ₹ 20,15,00,000/- divided into 2,01,50,000 Equity Shares face value of ₹ 10/- each.

b. 1,83,78,382 equity shares of face value of ₹ 10/- each were allotted to the shareholders of Khadim India Limited in terms of Share Entitlement Ratio as defined in the Scheme.

c. The entire pre-scheme paid-up share capital of the Company comprising 10,000 equity shares of face value of ₹ 10 each held by Khadim India Limited stood cancelled and reduced, upon allotment of 1,83,78,382 equity shares by the Company as aforesaid.

d. The equity shares of the Company were listed on BSE Limited and National Stock Exchange of India Limited effective November 27, 2025.

3. **<u>Note to Point No. VI(B) - SHARE HOLDING PATTERN- Public/Other than promoters</u>**

   a) Public / Other than promoters include shares held by Promoter Group as on 31st March, 2026 as follows:

Sl. No.	Name of the shareholders	No. of shares	% of shares held
1.	Mrs. Tansuree Roy Burman	87,660	0.48
2.	Mr. Rittick Roy Burman	9,745	0.05
3.	Siddhartha Roy Burman Family Trust	10	0.00
Total		**97,415**	**0.53**

   b) The total number of shareholders (other than promoters) as on 31.03.2026 as per register of Members is 30,908.

   The total number of shareholders (other than promoters) as on 31.03.2026 after PAN wise consolidation is 30,453.

The total number of shareholders (promoters + public / other than promoters) as on 31.03.2026 as per register of Members is 30,910.

The total number of shareholders (promoters + public / other than promoters) as on 31.03.2026 after PAN wise consolidation is 30,455.

4. <u>Note to Point No. VIII(B)</u>

Following appointment / re-appointment of Directors had been made vide the Extra-ordinary General Meeting ('EGM') held on April 17, 2025:

i. Appointment of following individuals as Independent Directors of the Company (not liable to retire by rotation) for a term of 5 (Five) consecutive years commencing from April 16, 2025 to April 15, 2030 (both dates inclusive):

   a) Mrs. Dhritipriya Raydasgupta (DIN: 08208813)

   b) Mr. Basab Ray (DIN: 01801350)

   c) Mrs. Suman Murarka (DIN: 09023369)

ii. Re-designation / appointment of Mr. Rittick Roy Burman as "Managing Director" (also, a "Whole-time Key Managerial Personnel") of the Company for a term of 3 (Three) consecutive years with effect from April 16, 2025 till April 15, 2028 (both days inclusive).

Further, Mr. Suman Barman Roy (DIN: 07285500), Non-Executive Non-Independent Director, was appointed as the "Chairman" of the Company with effect from April 16, 2025 vide the aforesaid meeting of the Board of Directors held on April 16, 2025.

Pursuant to Section 152(6) of the Companies Act, 2013, Mr. Suman Barman Roy (DIN: 07285500), Director, retired by rotation and re-appointed at the Annual General Meeting ('AGM') held on May 27, 2025.

5. <u>Note to Point No. X - Remuneration of Directors and Key Managerial Personnel</u>

- <u>Remuneration to Managing Director:</u>

  Mr. Rittick Roy Burman, Managing Director, has voluntarily opted to work without any remuneration. Accordingly, no remuneration was paid to him during the financial year 2025-26.

- <u>Remuneration to other directors:</u>

  "Others" represents "Sitting Fees" for attending Board and Board Committee Meetings.

  Mr. Suman Barman Roy, Chairman and Non-Executive Non-Independent Director has voluntarily waived the right to receive the sitting fees payable to him for attending the meetings of the Board and its Committees in which he is a member with effect from May 15, 2025 until further instruction.

6. **<u>Note to Point No. XIV - Whether complete list of shareholders, debenture holders has been enclosed as an attachment</u>**

   The List of Shareholders will be uploaded as per Register of Members as on 31st March, 2026.

7. **<u>Designated person under Rule 9 of Companies (Management and Administration) Rules, 2014</u>**

   In terms of Rule 9(4) of the Companies (Management and Administration) Rules, 2014, please note that Mr. Rittick Roy Burman, Managing Director, is the Designated Person for the purpose of furnishing and extending co-operation for providing, information to the Registrar of Companies or any such other officer authorised by the Ministry of Corporate Affairs with respect to beneficial interest in shares of the Company.

   For **KSR Footwear Limited**

   Shikha Jindal
   Company Secretary
   ICSI Membership No. A58192